

Welcome to Slide Hub North America

Advancing Corporate Insurance Together

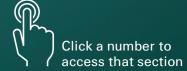


Profile

North America

Risk Solutions









Vision Swiss Re at a glance Strategy One Swiss Re Sustainability

Swiss Re Foundation

Swiss Re Foundation

Swiss Re Institute

O 7

Differentiation







We make the world more resilient.

Our Vision

Together, we apply fresh perspectives, knowledge and capital to anticipate and manage risk.

That's how we create smarter solutions for our clients, helping the world rebuild, renew, and move forward.







More than 150 years of experience in providing wholesale re/insurance and risk management solutions

- We deliver both traditional and innovative offerings in Property & Casualty and Life & Health that meet our clients' needs.
- A pioneer in insurance-based capital market solutions, we combine financial strength and unparalleled expertise for the benefit of our clients.

Standard & Poor's: AA-

Moody's: Aa3

A.M. Best: A+



Group results

in USD billions	FY 2020	FY 2021	
Premiums earned and fee income:	40.8	42.7	
Net income:	9	1.4	
Comm. shareholder's equity:	27.1	27.1	
Return on equity:	-3.1%	5.7%	
Return on investments:	3.5%	3.2%	
P&C Re combined ratio:	109.0%	97.1%	
L&H Re return on equity:	0.9%	-8.6%	
Corporate Solutions combined ratio:	116.5%	90.6%	



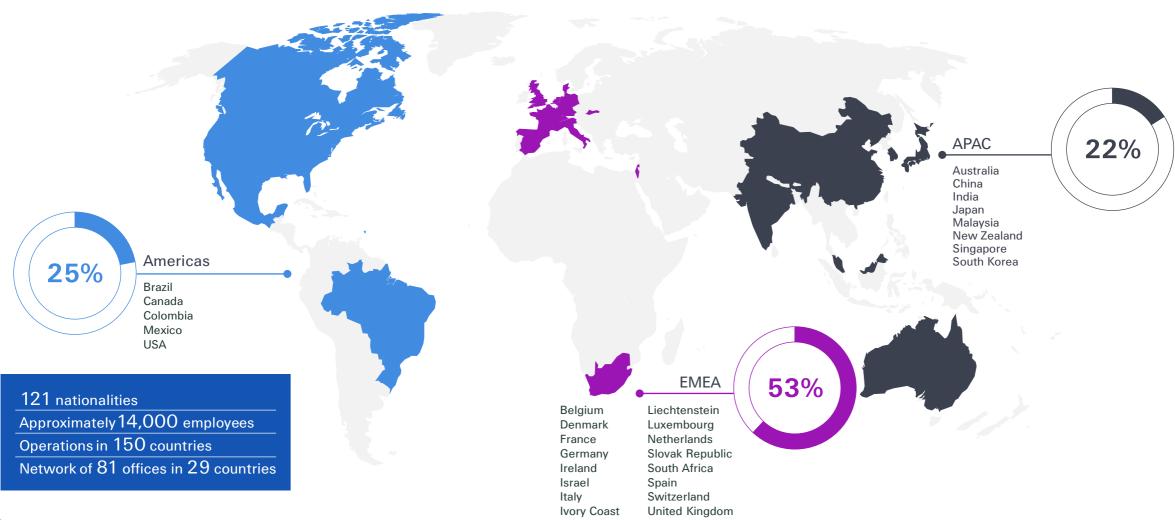
Premiums and fee income earned 2021 (USD 42.8 bn)







Our global presence





% refers to the number of employee / employee split



We operate as 'One Swiss Re'

A leading global reinsurer



Reinsurance

A specialised risk partner with direct access to corporate customers



Corporate Solutions

A globally leading digital B2B2C insurance platform

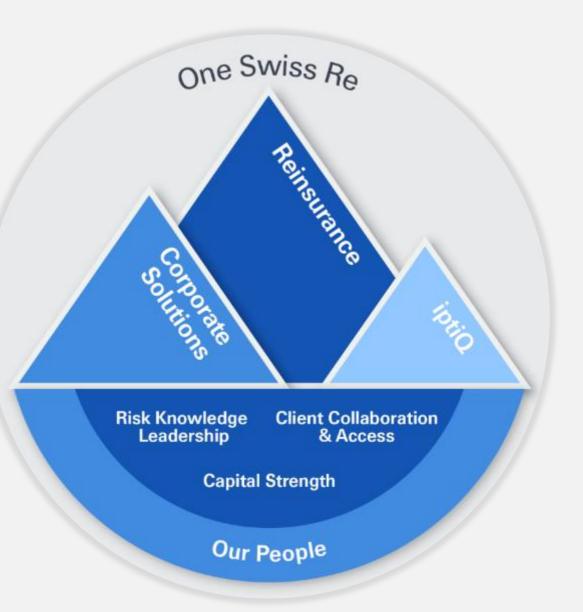


iptiQ

A balanced approach to accountability, shared values and strengths



Group foundation









A few examples

120	Pandemic risk modeler	Ageing societies expert	Medical researcher	Atmospheric perils expert
-	Trend spotter	ILS structurer	FinTech expert	Emerging risk specialist
1	L&H transactions structurer	Telematics specialist	Nuclear risks expert	Disaster risk financing specialist
	Prospective modeller	Behavioural researcher	Terror risk expert	Data insights analyst
	Sustainable development advisor	Flood expert	Driverless cars specialist	ILS trader
	Cyber risks expert	External run-off specialist	Infrastructure investment specialist	P&C transactions structurer
	Retrospective solutions expert	Medical doctor	Big data expert	Retakaful specialist



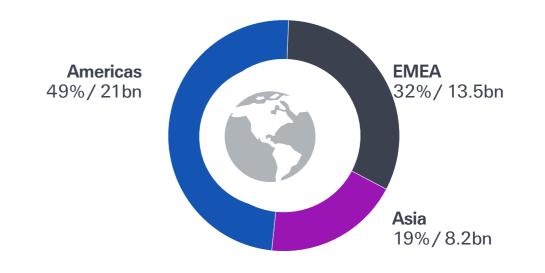
Swiss Re benefits from geographic and business mix diversification and has the ability to swiftly reallocate capital to achieve profitable growth.

Key statistics (USD billions)	FY 2018	FY 2019	FY 2020	FY 2021
Total revenues	34.5	38.6	40.8	42.8
Net income	.4	.7	9	1.4
Shareholders' equity	27.9	29.2	27.1	23.6

Key figures excluding impact of COVID-19 ¹

Adjusted net income/loss	2.2	3.0
Adjusted return on equity	7.3%	11.6%

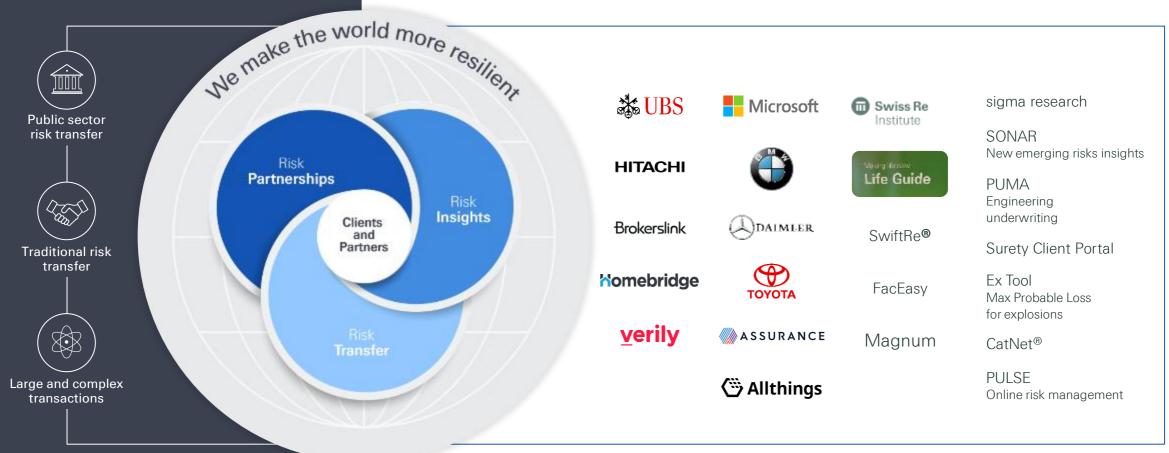
Swiss Re Group premiums earned and fee income 2021 USD 42.8 billion







Our strategy offers more than traditional risk transfer







Swiss Re reinforces sustainability leadership with ambitious steps towards net-zero emissions







Our progress towards net-zero emissions

Commitments Business areas Initiative examples · Exclude support to thermal coal and most Re/insurance Net-7ero Insurance Alliance carbon intensive oil & gas companies 1 • Achieved a 50% average carbon intensity reduction in investment portfolio² Asset Management Net-zero Asset Owner Alliance • Developing 16% to 29% CO₂ reduction targets by 2025 on Public Equity and Corporate Debt Net-zero Operations operations 2030 2050



^{1.} Swiss Re will exclude business support to companies producing the world's 5% and 10% most carbon intensive oil and gas from July 2021 and July 2023, respectively

^{2. 50%} average carbon intensity reduction across credits and listed equities as at FY 2019 vs. FY 2015

^{3. 100%} renewable power used for Swiss Re's own operations since September 2019; CO2 reduction target relative to air travel levels as at FY 2018

Our goal is to address social and humanitarian problems worldwide and build local capacity to face them

Key figures

82
partners in 29
countries granted
Covid-19 support

9,404

volunteering hours by Swiss Re employees in 2020 10,390,500

CHF total commitments in 2020 (including Covid-19)



What we respond to Threats to health, security, prosperity and opportunity



What our priorities are

- Natural hazards and climate risk management
- Access to health and income opportunities
- Innovation for societal resilience



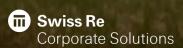
Where we help

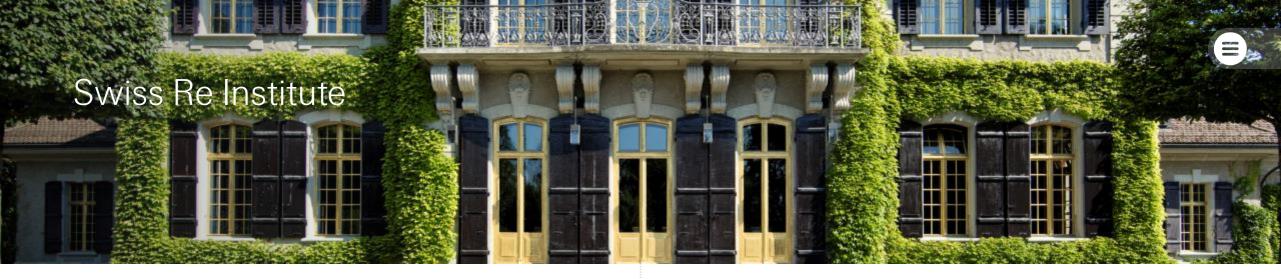
- Emerging and developing countries
- In regions where Swiss Re has offices



Who we support

- Social entrepreneurs
- NGOs
- Academic institutions that help communities increase their resilience





Delivering powerful insights on current and future issues affecting the re/insurance industry – and the world at large

Swiss Re Institute harnesses Swiss Re's risk knowledge to produce data driven research across the company and with partner organisations. We foster knowledge sharing and support decision making with our industry focused publications, client programmes and conferences.

Our research publications enable risk-focused decision-making and identify strategic opportunities in the re/insurance industry.

- 1. Sigma research
- 2. SONAR
- 3. Focus topics
 - Climate and natural catastrophe risk
 - Health and longevity
 - Digital business models and cyber risk
 - · Economic and insurance outlook
 - Casualty risk
 - China

Swiss Re Strategic Council

Meetings of the Swiss Re Strategic Council explore emerging issues and provide strategic insights, advice and recommendations on the global economic, political, regulatory and societal environment.

Jean-Claude Trichet

Chairman of the board of directors, Bruegel Institute (Brussels)

Senator Bill Bradley

Managing Director, Allen & Company

Ángel Gurría

Former Secretary-General Organisation for Economic Cooperation and Development (OECD)

Tony Tan Keng Yam

Former President, Republic of Singapore

John Brennan

Former Director, CIA

Trevor Manuel

Chairman, Old Mutual Itd

Maulik Majmudar

Chief Medical Officer, Amazon Halo

Moises Naim

Distinguished Fellow, Carnegie Endowment for International Peace

Robert B. Zoellick

Former President World Bank Group

Masaaki Shirakawa

Professor, Aoyama Gakuin University Video







Risk Knowledge

allows us to develop better products with and for our clients.

Capital Strength

provides us with great financial flexibility and enables us to seize opportunities quickly.

Client Franchise

built through unique relationships and long-term partnerships.

Tech & Data

to advance risk management and make insurance more easily accessible



Swiss Re Corporate Solutions



Our proposition 04

Our footprint

02

In a nutshell

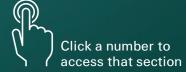
05

Diversification

03

Our journey







We want to advance Corporate Insurance together



'We are here to protect and grow our customers' business by rethinking insurance with customers in mind.

We do this by combining risk expertise and customer understanding with a relentless focus on finding innovative solutions to address customer pain points and industry inefficiencies together.'



Key benefits

Key Components

Value proposition

Advancing corporate insurance together

Fresh & innovative perspectives

Advancing the industry by

pushing the status quo &

manage risk through our

thought-leading research

seeking better & more

sustainable ways to

& new perspectives

Creating state-of-the-art, highly scalable &

Analytics &

tech driven

solutions

innovative risk management solutions, powered by data and technology

Understands & delivers on customers' needs

Focusing relentlessly on the customer, providing a superior experience, as well as fit for purpose solutions that address our customers' needs

Easy to do business with / no hassle

Working together with our customers & partners to develop holistic, integrated & easy-to-implement solutions & experiences

Applied knowledge & expertise

Using our unparalleled risk expertise & solid financial strength to ensure our customers' business is always protected in a changing world

Effective high performance

Challenging ourselves & relentlessly going above & beyond to work more efficiently, commercially & customer-oriented - leading with courage, ownership, adaptability, speed & inspiring passion



Value proposition

Advancing corporate insurance together

Fresh & innovative perspectives Analytics & tech driven solutions

Understands & delivers on customers' needs

Easy to do business with / no hassle

Applied knowledge & expertise

- Access to Swiss Re Institute
- International Program awarded in 2020: Global Program Innovation
- Innovative Risk solutions awarded in 2020 for Virtual Captive, POP STORM, Quake and in 2021 for Parametric Hail

- Data & tech in International Programs
- Digital platforms
- New business models
- Digital offerings
- Technology based partnerships
- Awarded 2020 Insurtech Initiative of the Year

- · Tailored Bespoke offering
- Innovative Standard offering
- Customer experience focus
- · Highly rated key account management

- Best-in-class Claims service
- Capacity providing partnerships
- Ecosystem enabling partnerships
- Network expanding partnerships

- Expertise in specialised niche segments, markets & products
- Reduced volatility & managed risk appetite
- · Swiss Re backing

Swiss Re

Components

Key

points

Corporate Solutions



Generating **USD 5.3 bn net premium earned** in 2021 (USD 5.0bn in 2020). Network of **40+ offices in 19 countries**

Insurance licenses in North America, selected European countries, Brazil, Colombia, Mexico, South Africa, Australia, China, Hong Kong, Japan and Singapore

Reinsurance licenses in most remaining countries for fronted business

Broad range of traditional and innovative **risk and insurance solutions**

Leading P&C international programs covering 150+ countries

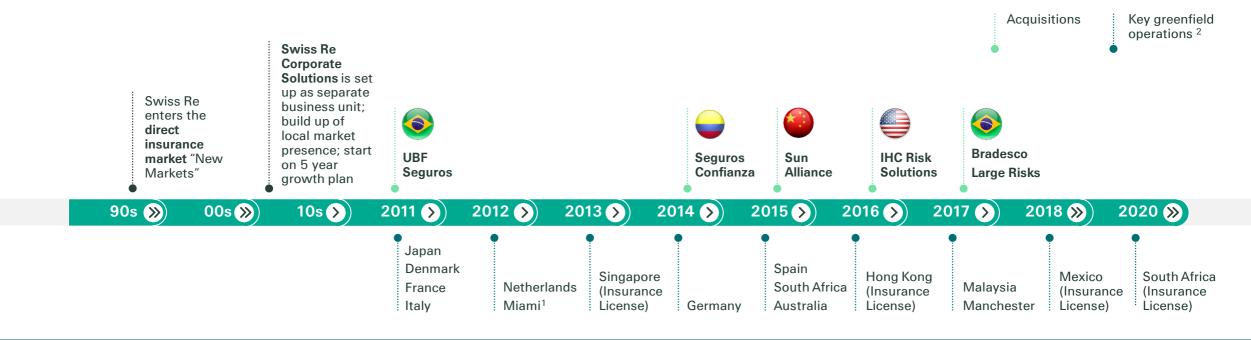
Backed by the **financial strength** of the Swiss Re Group





Past acquisitions and greenfield operations were instrumental in broadening our footprint to 40+ offices in 19 countries

1863 - Swiss Re is a leading global reinsurer, founded in Zurich (Switzerland)





Swiss Re Corporate Solutions offices in 75% of major countries in international programs

Network partnerships play a decisive role in making our footprint fit for leading global master policies

Swiss Re Corporate Solutions offices and network partners to service 150+ countries



^{1.} Our Miami office serves as a hub for Latin America

^{2.} Greenfield operations are defined as the start of new operations in a given country or a significant uplift of an existing presence



A diversified commercial insurer with a global footprint



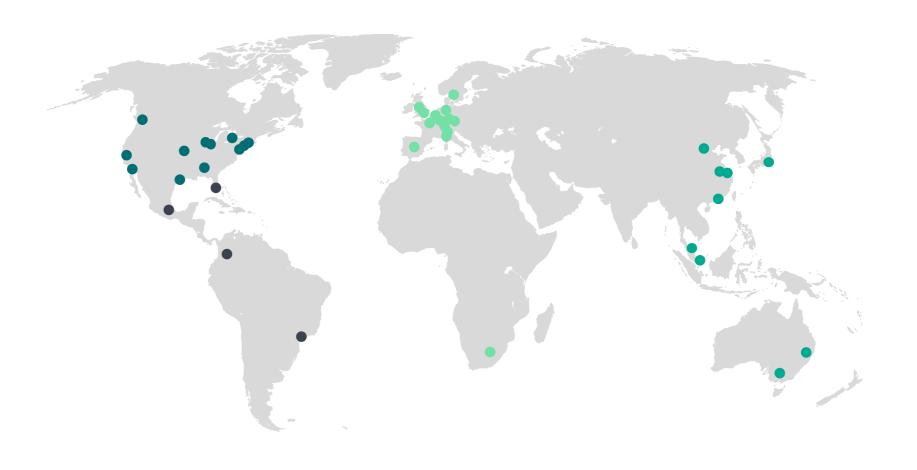
Employing local people to service local markets

North America: 12 Offices

Latin America: 4 Offices

EMEA: 14 Offices

Asia Pacific:
9 Offices





Diversified player in terms of regions and products 2021: USD 5.3 bn net premium earned

Geographically diversified premium split

% of gross premium written by geography 2021

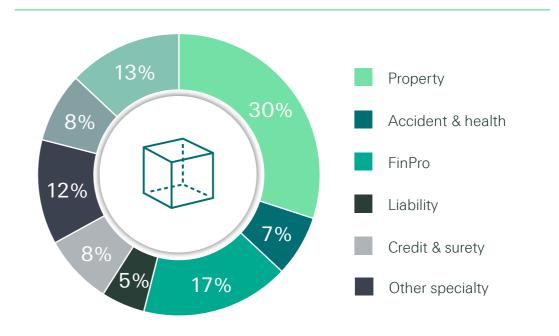
North America

Latin America

EMEA

Asia
elipsLife

Portfolio composition
% of gross written premium by segment 2021







Insurance Solutions North America

Property

Casualty

Credit, Surety & Political Risks

Special Lines

Financial & Professional Lines







Property & Business Interruption



Property & Business Interruption



Single Carrier Property



E&S Property



Elevate US Property







Our key strengths



The expertise to understand and mitigate risk

With world-class risk knowledge we offer thought leadership and guidance as well as insurance.

We also have our own proprietary risk modelling tools, like CatNet[®].



Financial strength to offer high capacity

You'll get high-capacity coverage, with worldwide single carrier capabilities.



Exceptional customer service

Your needs are central to how we operate.

You will always have a single point of contact who is highly-skilled and responsive.

We are a fair and cooperative claims partner.







Key Facts

Capacity
USD 300m

Primary Excess Quota Share

USD 750m Single Carrier

Products

- All risk including Boiler and Machinery, Natural Catastrophe cover
- Admitted paper

Preferred client segments



Aerospace



Financial institutions



Automotive



Retail



Biotechnology



Technology and electronics



Chemical



Real estate



Manufacturing



Public entity



Pharmaceutical



Healthcare







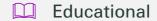
Max Capacity USD 750m

Products

- Large all risk capacity including natural catastrophe perils
- Master global policies
- Broad All Risk coverage; proprietary ONE Form
- Full loss prevention servicing including boiler and machinery service

Preferred client segments





* Healthcare

Metal workers

Plastic workers

🖀 Real estate

Retail

Stadiums/convention centers







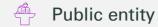
Max Capacity
USD 25m (Core E&S)

Products

- All risk including Boiler and Machinery, Natural Catastrophe cover
- Non-admitted or Admitted paper
- Primary, Quota Share or Excess

Preferred client segments





Public and private education

Dealers open lot

Chemical mixing/blending

Metal fabricating

Retail office space

Retail trade





Elevate – US Property

Our property offering for US small and middle-size businesses



Our key strengths

Our commitment is to Elevate the customer experience one engagement at a time

Simplicity

Our clear risk appetite, unambiguous product offering and transparent processes make it easy to do business with us.

Speed

Supported by our technology and third-party data, our underwriting and claims teams are empowered to respond to your needs quickly and consistently.

Service

We commit to delivering the highest standard of service, and our team is always willing to listen and adapt





Elevate – US Property





Up to USD 150m in total property exposures

Up to USD 50m in total insured values per location

USD 1,000 minimum deductible (all other perils)

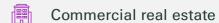
User-friendly property form (<20-pages)

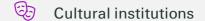
Swiss Re Corporate Solutions

Notable coverages & enhancements

- Physical damage: demolition and increased cost of construction, miscellaneous unnamed locations, newly acquired property, valuable papers and records
- Time element: attraction property, contingent time element, contract penalties, R&D costs
- Coverage options: boiler & machinery, earth movement, flood and inland marine
- Replacement cost valuation
- Industry enhancements: education, healthcare, hospitality, manufacturing, real estate, retail. More being developed.
- Additional enhancements: automatically quoted, purchase not required, 4 limit levels available, 7 standard coverages, sits excess of limits purchased, and applies per location

Preferred client segments





Education

Entertainment

Food & beverage

Health services

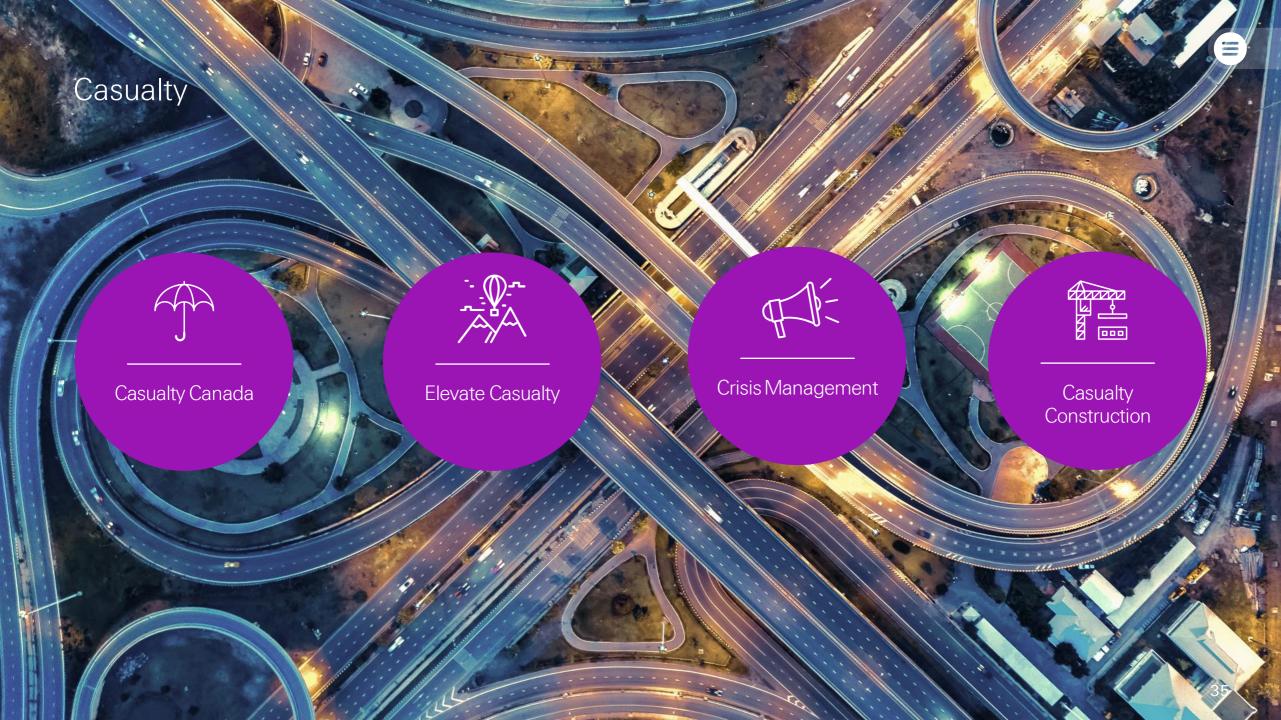
Hospitality

Manufacturing

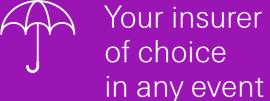
Retail

Tech and telecom

Transportation







Big corporations face greater risks than ever and exposures in today's increasingly litigious world can be enormous. Financial strength and a flexible approach

We offer among the highest rated risk transfer capacities in the market.

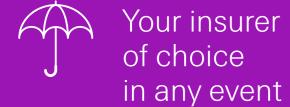
We also have the risk experience and underwriting flexibility to create tailored casualty solutions.

Extensive risk knowledge in your sector

Our underwriting team has a wealth of experience in a wide range of sectors. We fully understand and mitigate your risks. A commitment to service across the globe

When you work with us, you can expect a knowledgeable, local point of contact who is empowered to act decisively.





Max Capacity USD 25m

Min PremiumUSD 1k per million of capacity provided

Attachment Lead, umbrella, excess

Preferred client segments













Household and consumer goods

Iron and steel and metal primary production / products





Manufacturers of motorcycles, bicycles, trains, trams, caravans & ships/boats



Oil & gas extraction (energy upstream) incl. contractors



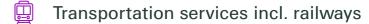












Wood production and processing







Simplicity.
Speed.
Service.

Our commitment is to Elevate the customer experience one engagement at a time

Insurance Services Office General Liability Policy

We use the US middle market industry standard, the ISO General Liability policy because it provides consistency in expected language:

- Used for over thirty years
- Many trading partners receive ISO-related training and education
- Tested language and policies that bring predictability and certainty

Tech-enabled underwriting

We only ask need-to-know questions

Preferred client segments

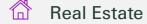
Revenues: USD 25m-500m

















Elevate – US Casualty Our casualty offering for US middle-size businesses



Enhancement Options



Primary and non-contributory



Broad additional insured options



Transfer of waiver of rights



Per location aggregate available



Product completed operations aggregate USD 2m



General aggregate USD 2m



Advertising and personal injury USD 1 m



Per occurrence USD 1 m



Damages to premises rented to insured USD 100k



Medical expense USD 10k

Available for select risks



Primary capacity up to USD 10m for the policy aggregate







Max Capacity USD 25m

Attachment

Primary, excess, quota share

Largest Global Market

Products

- Product Recall and contamination
- Corporate and Academic Workplace Violence
- Restaurants: corporates, franchisees, single locations

Differentiators

- Standard offering for mid-market
- Tailored solutions for tough classes (aviation, aerospace, contruction and industrial equipment)
- Industry leading coverage innovations (refusal, rejection, mold, rancidity, impairment)
- Flexible capacity (co-insurance, corridor SIR's, captive support)
- Superior claims handling and service

Preferred client segments



Automotive components industry



Industrial components manufacturers



Consumer goods



Cosmetics



Electronic and metal industry



Food & beverage



Aviation



Aerospace



Medical Products



Chemicals







Max Capacity USD 25m

Attachment

Excess Liability
Follow Form Liability
Admitted & Non-Admitted

Products

Annual practice policies

- Excess & follow form liability
- Alternative structured solutions

Project policies

- Wrap ups CCIP, OCIP (single project or rolling programs)
- Project specific contractor JV's or owners

Preferred client segments



General contractors - commercial, institutional, industrial



Heavy & civil contractors

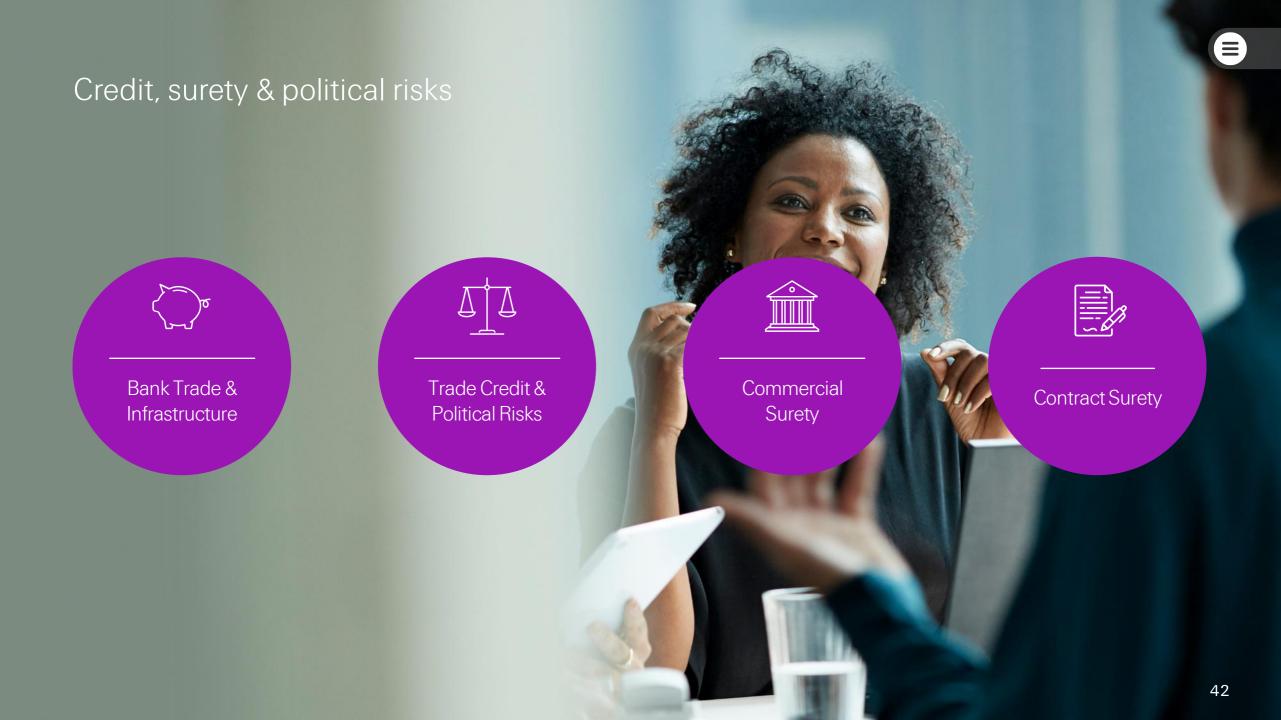


Broad appetite for commercial projects in excess of USD150M construction values



Limited appetite for commercial grade residential/habitational subject to jurisdiction and attachment point





Credit & Surety What makes us different?





We provide certainty in an uncertain world

Globalization offers many opportunities for increased revenue and profit. Yet it also exposes you to many perils, risks like expropriation, nationalisation and payment default.



World-class risk knowledge

With more than 40 offices worldwide and 150+ years experience our experts provide the insurance protection you need.

Our international team can handle bespoke and international (multijurisdiction) transactions. Coverage for any need

Whether you're an investor, an exporter, a multinational corporation or a bank, we tailor our coverage to your needs.

Our specialist underwriting teams have the know-how that matters.

Certainty in an uncertain world

Credit, surety and political risks are subject to any number of unpredictable factors.

We promise a consistent and transparent claims process.





Max Capacity
Trade credit: USD 100m

Products

- We offer credit insurance in form of an unfunded risk participation to financial institutions.
- Our risk participation is a bi-lateral, silent agreement and represents an irrevocable, unconditional and on-demand obligation.
- We cover trade- and project-related credit facilities such as term and capex loans (construction and operation), working capital lines and trade support facilities (e.g. standby L/Cs).

Preferred client segments



Financial institutions with core activities in:

- Trade Finance
- Commodity Finance
- Project & Infrastructure Finance



Financial institution clients in search for effective solutions from non-banking sector to manage credit limits and risk



Trade Credit and Political Risks Facilitating international trade and investment





Key Facts

Maximum Terms

Private obligors: up to USD 100m (5 yrs)

Sovereign obligors: up to USD 75m (15 yrs)

Political risks: up to USD 75m (15 yrs)

Products

- Private obligor single risk credit insurance that protects the policyholder against obligor defaults
- Sovereign obligor credit insurance that protects the policyholder against non-payment by public sector obligors
- Political risk insurance that protects investors and financiers against specific political perils such as expropriation, political violence, and inability to convert and transfer funds

Preferred client segments



Multinational and national corporates



Financial institutions and equity investment funds



Trading companies



Commercial Surety





Key Facts

Large Capacity USD 400m

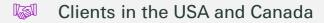
International bonding solutions

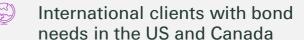
Responsive field staff

Products

- Commercial contract bonds (bid bonds, performance bonds, warranty bonds)
- Court bonds (appeal, replevin, release of rien)
- License/permit and tax bonds
- Agency authority to handle transactional bond needs
- Dedicated commercial surety underwriters based in NY, SC, IL, TX, and CA

Preferred client segments





Manufacturers

Financial institutions

Suppliers

Service contractors



Contract Surety





Key Facts

Capacity we handle contractors with aggregate programs up to USD 400m

Limited Broker/Agency force of surety specialists

Service and relationship oriented approach

30 year track record of supporting contractor surety needs

Products

- Bid bonds, performance and payment bonds, maintenance and warranty bonds.
- Selected partnerships with professional surety bond agents and brokers.
- We offer contract bonds for middle market to small sized construction companies.
- We have dedicated surety teams based in 15 locations throughout the U.S.

Preferred client segments

Middle Market to small sized contractors throughout the U.S.

Traditional Surety



Construction industries and related suppliers



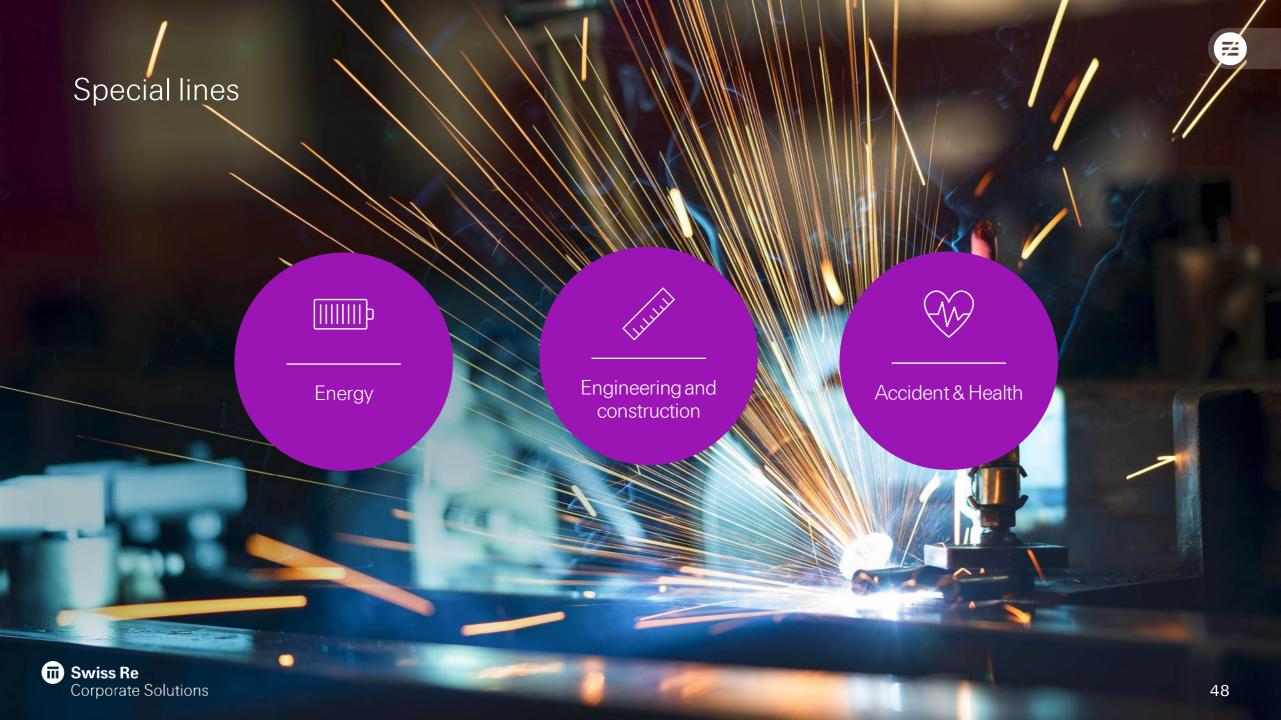
General contractors



Engineering contractors



Subcontractors





Let's get energized!

A trusted leader in the marketplace, Swiss Re Corporate Solutions provides large capacity risk transfer structures in the Oil & Gas, Power and Mining segments.

Underwriting expertise

Our team of experts offers a wide range of risk transfer and risk financing products for clients constructing and operating in oil & gas, utilities & power, petrochemical and mining sectors.

Capacity and financial strength

We offer among the highest capacity available in the marketplace, based upon the Swiss Re Group's diversified portfolio and strong financial rating.

A commitment to service and lasting relationships

We seek to understand and meet the needs of our insureds and provide the highest quality of customer service.





Capacity
up to 20% share / USD 100m

Min Premium USD 50k

Products

Property all risk and boiler & machinery coverages for surface and underground mining operations, including hardrock, softrock, primary smelting and refining.

Moderate appetite

- Underground hard-rock (bulk and precious metals)
- Underground soft-rock (no appetite for thermal coal)
- Aluminium Smelters (stand-alone)

Preferred client segments

Large and mid-sized mining companies as well as growing junior companies

- Open cast precious metals
 (e.g. gold, platinum, silver,
 diamonds) and base metals
 (e.g. copper, zinc etc.), including
 smelting and refining
- Open cast bulk materials (e.g. iron ore, bauxite)
- Open cast soft-rock (except for thermal coal) solution / in situ mining







Capacity up to USD 100m

Min Premium USD 50k

Products



Property all risk and boiler & machinery coverages for power and utility companies.

Moderate appetite

- Transmission & distribution lines
- Unproven or prototypical technology
- Tidal power plants

Preferred client segments



Large and mid-sized power and utility companies



Independent power producers



Renewable energy companies







Capacity
up to USD 120m

Min Premium USD 50k

Products



Property all risk and boiler & machinery coverage for the oil and gas industry (mid- and downstream sector)

Moderate appetite

- Non energy occupancies such as biodiesel, ammonia plants, chemical plants.
- Upgraders

Preferred client segments



Downstream companies including oil refineries, gas processing and gas treatment plants (LNG), petrochemical plants



Midstream companies including pipelines, river crossing, production facility (without process) compression station, pumping station, hydrocarbon underground storage, oil and petro terminal, Tank farm







Capacity
up to USD 150m

Min Premium USD 100k (our share)

Products

- Property damage, control of well, limited loss of production income (LOPI/LOTI/LOH)
- US Gulf of Mexico named windstorm
- Third party liability (but only as part of a package including property damage)
- Offshore construction

Moderate appetite

- Contractors
- Floating, Production, Storage & Offloading vessels (FPSO's)

Preferred client segments



Vertically integrated international oil companies



Independent E&P companies



Contractors (drillers, construction companies)



Service companies (geophysical, well service)







Working together to build engineering and construction solutions

We take a holistic approach to engineering and construction projects, staying involved throughout the entire project life cycle.

We'll work to identify gaps and overlaps in your cover so you have comprehensive, cost-effective protection.

We perceive risks in the same way that you do

With engineering degrees from all disciplines we speak your language, and get to the heart of the matter more quickly.

We're often onsite too.

We have the financial strength to protect any project

Swiss Re has an S & P rating of 'AA-'. As such, we have the financial strength, capacity and reliability to be involved with any project, anywhere.

Doing business easily, anywhere in the world

We have experienced people in approximately 50 offices worldwide.

We expedite every claim, ensuring the resilience of your business and mitigating cash flow volatility.





One Construction

Your end-to-end source for all your insurance needs







Bonding requirements



Political risks



Adverse weather



Supply chain



Operational hazards



Professional mistakes

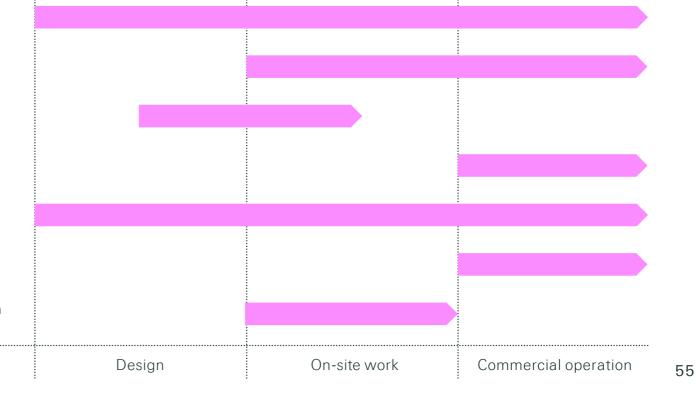


Future liabilities



Construction basics









Target capacity USD 100m¹

Min Premium USD 20k-50k (country specific)

Attachment Primary Excess

1. Capacity on MPL Basis; USD200m on offshore wind



Products

- Contractors all risks
- Erection all risks
- Machinery breakdown
- Advanced loss of profits
- **Business interruption**
- Inherent defects
- Third party liability
- Rolling stock/contractor's equipment

Preferred client segments



All contractors and manufacturers



Municipalities



Dredging companies



Harbours and Infrastructure



Energy, mining, petrochemical



Offshore wind farms and submarine cables





Unlimited (Specific)
USD 1m - USD 10m Limits
(Aggregate)

Attachment Primary

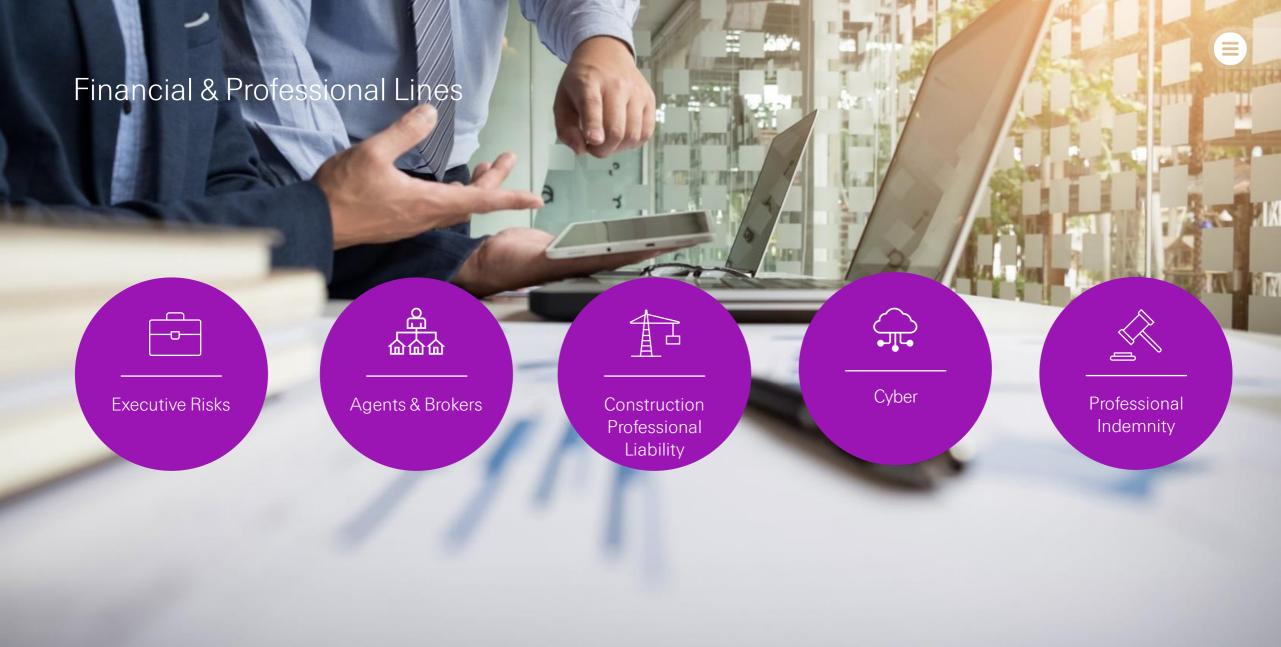
Products

- Employer stop loss
- Group captive solutions
- Organ transplant solutions

Preferred client segments



Open to all industries that self fund their medical benefit plans







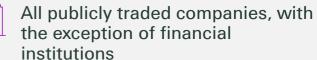
Max Capacity USD 25m

AttachmentPrimary
Excess

Products

- D&O (Directors & Officers Liability)
- PTL (Pension Trust Liability)
- EPL (Employment Practice Liability)

Preferred client segments





All private non-profit companies, with the exception of financial institutions





Capacity USD 30m

Attachment Primary Excess

Product



Professional liability for insurance agents & brokers (E&O)

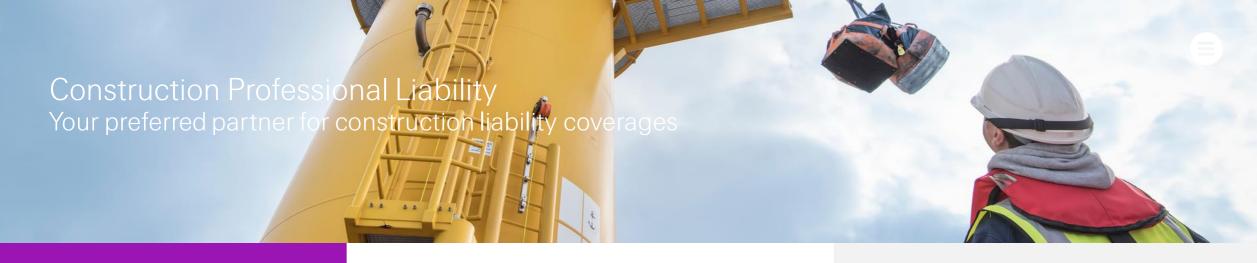
Preferred client segments



US Based Independent Insurance agencies of all sizes



Agency aggregators/ clusters/ alliances





CapacityUSD 10m
Primary

Attachment Variable

Products



- Primary
- Excess
- Integrated Excess Programs
- Project professional indemnity policies
 - A & E Design Team
 - CPPI (Contractors)
 - OPPI (Owners)

Preferred client segments



Architects and engineers with fees in excess of USD 25M annually



Contractors with gross revenues in excess of USD 250M annually

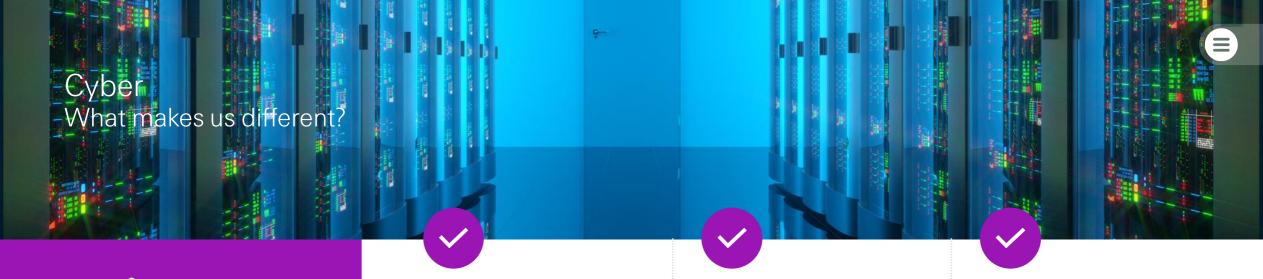


Project owners



Project policies with project values between USD 250M and USD 1B







Covering the cyber threat

Financial protection from a wide range of cyber and tech risks including privacy events, network security breaches and media liabilities, as well as data breach expense, cyber extortion & ransomware, network business interruption cover and damage to digital assets.

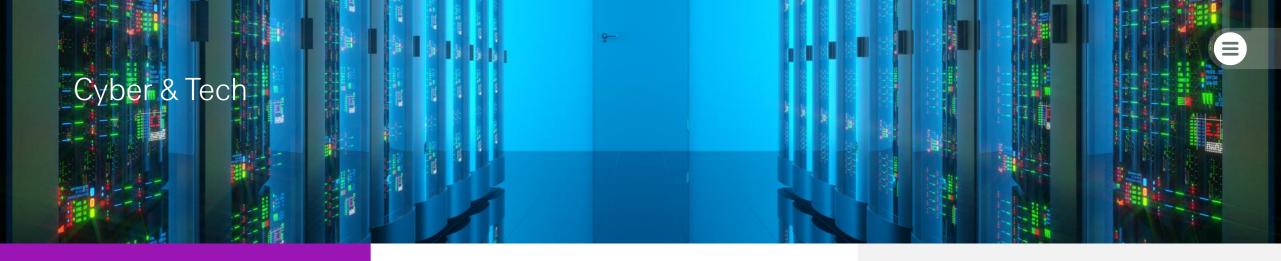
Insurance knowledge & service

Offering customized and standard insurance solutions designed to match your risk profile. Coverage is available across a broad range of industry segments.

Our risk engineers can assist with assessing security posture and exposure levels.

Our claims commitment

How a claim is handled can be as important as the outcome. We pride ourselves on dealing with every claim fairly and efficiently. Our Claims Commitment gives you the confidence and peace of mind you need to run your business. We partner with leading breach coaches and incident response firms to provide rapid and expert handling of your incident.





Capacity
USD 25m maximum
USD 10m standard

Attachment USD 30m Excess

Product



Cyber

- Security & Privacy Liability
- Media & Content Liability
- Privacy Regulatory Defense & Fines
- PCI Assessments
- Data Breach Expenses
- Network Interruption Loss
- Data Restoration Expense
- Network Extortion



Technology Errors & Omissions

Preferred client segments



Companies with total annual revenue in excess of USD 1 billion



All industries except crypto, airlines, cruise lines and political campaign entities



Mature security posture







Max Capacity USD 25m

Attachment Primary Excess

Product



Professional indemnity for lawyers, accountants and consultants.

- Primary
- **Excess**

Leverage unique and specialized underwriting and claims expertise to deliver customized solutions to our clients

Preferred client segments



Top quality law firms US - full spectrum from solo practitioner to global firms Canada – focus on Top 30



Large national accounting firms with revenues over USD 200 million



Large management, strategy and actuarial consultants







Our Journey

04

Key Facts & Capabilities

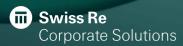
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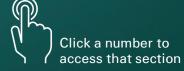
Service Excellence 05

Technology

0

Global Network







Advancing international programs together – our journey

Swiss Re Corporate **Solutions**

set up as separate business unit

5 year plan focused on local distribution. product innovation & international programs International program platform launched

Comprehensive international program management approach enabled by best in class technology

Broadening our capabilities to support more complex international programs

Launched D&O, E&C 1 and captive capabilities **Expanding our footprint**

Leading international programs for customers based in Mexico and Hong Kong

Vision 2024

Leading international programs insurer around the globe

2010 🔊

2015 >>>

2019

2020

TODAY (S)

2024

Expanded into regional retail markets

Expanded into international programs (Property/Casualty)

Swiss Re's network launched in 150+ countries

Accelerated all aspects of service delivery to provide a world class customer experience to all multinationals

We're reimagining international program solutions. With our fully integrated technology platform, and easy access to our global network and expertise. we help customers **reduce complexity** – ultimately enabling growth





Swiss Re Corporate Solutions offices in 75% of major countries

Network partnerships play a decisive role in making our footprint fit for leading global master policies

We can lead international programs in the US, Canada, Denmark, France, Germany, Italy, Netherlands, Spain, South Africa, Switzerland, UK, Australia, China, Hong Kong, Japan, Singapore and Mexico

Today

Swiss Re Corporate Solutions offices and network partners to cover 150+ countries

Next steps

Appointment of additional strategic network partners





International Program

Excellence

Providing expert advice

directly to customers

and brokers focused

on compliance,

coordination and

control



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Controlling and reporting on premium and claims flows around the world

Global Network

Territorial coverage through a robust, wellmanaged network of local offices, leveraging our longstanding partnerships around the world

PULSE. Simplifying data, work and information flow

Our lack of IT legacy is a key advantage and it allows us to build a unique technology platform to manage complexity

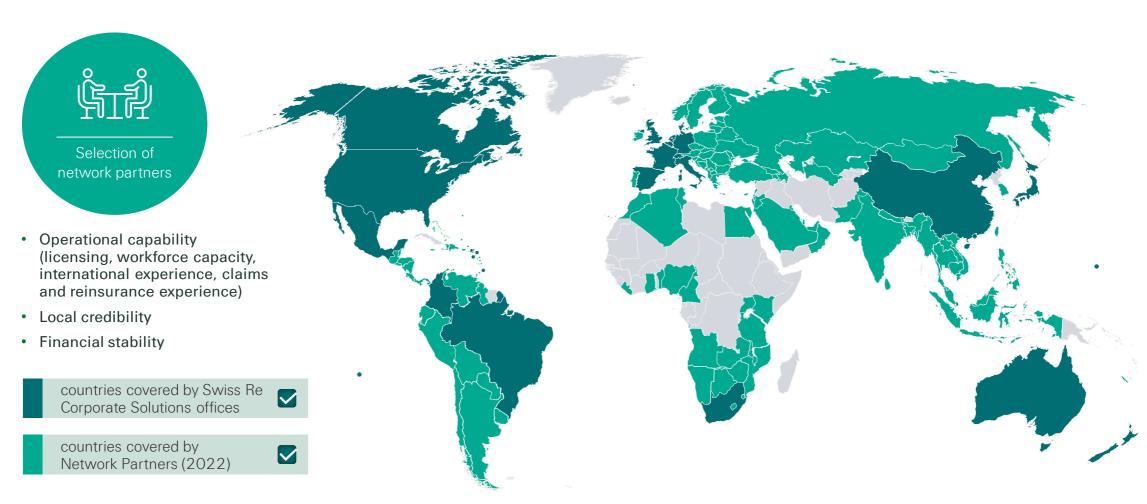
People & Processes

Experienced people have designed superior processes and are committed to building a best in class proposition





The Swiss Re global network 150+ and growing





International program offering

PULSE our international program platform, is available in 17 producing countries.

Asia Pacific

Australia, China, Singapore

Japan

Hong Kong



Latin America

Mexico

Brazil



Coming up in 2022

Coming up in 2022

Coming up in 2022

EMEA

France, Germany, Italy, Netherlands, Switzerland, United Kingdom

Spain

South Africa

Nordics



North America

US

Canada









International program capabilities Key facts and figures



We can insure international programs for large corporate accounts out of

17 countries

US, Canada, Denmark, France, Germany, Italy, Netherlands, South Africa, Spain, Switzerland, UK, Australia, China, Hong Kong, Japan, Singapore and Mexico



45 days

target local policy issuance time

54.5 days

average issuance time



Our largest Property program has

50 local policies

Our largest Casualty program has

43 local policies

Our largest client has

USD 50bn+turnover



Our international network covers

150+ countries

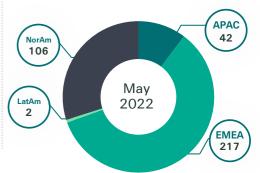
including 26 from our own offices (61% of local policies and 80% of premium handled)

150+ years of knowledge

and expertise in global risks



2,006 local policies 367 international programs







International program capabilities Overview and outlook

Now

PULSE, our international program platform includes:

- ✓ International program administration tool
- ✓ Portal including Nat Cat alerts, tailored notifications & customer service plan
- ✓ Knowledge tool: compliance requirements
- ✓ Network partner portal
- ✓ ONE Form: global property wording framework

Network

Technology

Launch of our own network:

150+ countries

Multinationals requiring up to 20-25 local policies.

Target customer segments

We selectively target large multinationals with 25+ local policies and captives.

Ongoing developments

PULSE technology:

- ✓ Integrating our platform with network partners
- ✓ Improving alignment between broker, customer, & insurer
- ✓ Accelerating premium collection and disbursement

Portal:

- √ Impairment handling
- ✓ Knowledge & insights section

Network expansion to additional strategic partners

Casualty: Coverage in Canada will be available in Q2 2022 Coverage in Nordics will be available in Q4 2022

Engineering & Construction: Single projects international programs are available. Open covers will be available in 2023.

Energy: expanding property international program offering to energy risks on a selected basis





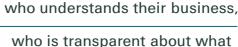
It's not just our knowledge, technology and 'what' we do that matters, but also 'how' we do it

Responsive

We care and are available to our customers and brokers and prioritise your needs

We reach out first and keep you informed

We handle things in a personal way



who delivers on what we promise

we're able to do and by when,

Reliable

Customers see us a valued partner

and offers superior service

Results focused

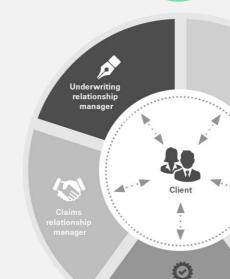
To offer solutions that meet our customers' and brokers' needs

We strive to define our appetite, innovate, and share and apply our expertise and knowledge in ways that add value to your business











We put our customers and brokers at the heart of everything we do





PULSE simplifying data, work and information flow A unique technology solution that manages the complexity of international programs



Program
Transparency

Our portal, provides an online, real-time overview of your international program, including policy issuance, premium collection and claims.

Program Structuring

Our **PULSE** technology supports international program structuring. **Full integration** into our underwriting systems enables a **fast turn around** of guotes and policies.

Knowledge Management

An integrated knowledge tool allows for compliance standards, tax and business rules to be incorporated directly into the underwriting and structuring process.

Information Exchange

The network partner portal with rule-based, guided workflow will allow for easy and consistent exchange of information with all stakeholders.

Integrated Wording

ONE Form is a property wording, a framework and an IT solution. It offers you a broad state-of-the-art property coverage, faster service/response times, compliant solutions and a straight-forward governance of your international programs.











Program & policy review







Risk engineering services



Claims services



Insightful

one secure place.

Easy access to real-time policy, claim and risk improvement information.

Manage all aspects of your insurance program quickly and seamlessly from



In control

Review your policy, submit loss notifications, track progress of a risk improvement or monitor natural hazard exposure for your risks worldwide.

If you're interested to learn more,
watch our video here,
request a demo by emailing:
corporatesolutions PULSE@swissre.com
or visit our website







PULSE our technology platform for all stakeholders involved in your program



Structuring and administration of your program from one central location

Access to all relevant program data and status updates in a click

Facilitated communication and information exchange

Integration with multiple data sources to ensure full transparency at all stages Get a full overview of your global program information from a single, easy to use platform

Track program progress and updates

Access relevant reports

Program compliant instructions to issue local policies in a timely, efficient way

Access to our online platform to:

Manage tasks and services

Check policy status

Check claim notifications/reports

Monthly reinsurance premium

Store and manage documents

Share local knowledge, e.g. regulatory changes, capabilities



Knowledge Tool is core to our international programs value proposition Providing a wealth of research, insight and expertise to support all stages of your program



Submission

Network capability assessment



Quote

Program Structuring
Pre-quote engagement
Premium allocation



Bind

Pre-bind engagement Local policy requests



Post Bind

Program Tracking
First notice of loss (FNOL) claims
Reinsurance premium tracking
Claims Loss Runs

Key functionalities

Producing country capabilities

Local Country servicing capabilities & market regulations Producing & Local country Contact Management Database

Master Policy Options (nonadmitted regulations) Network Management Due Diligence Workflow Local country
Retentions &
Deductions
including Tax
data

Reinsurance Agreement T&Cs & SLAs Local policy coverage / exclusion / extension information



Network Partner Portal Our digital interface with Network Partners



Key features and services



PART A LANDON

Principle Address to

Task management with service level expectations



NUMBER DOLL

ARREST ZBUT

Min Ch 2017

Policy status reporting



PARTY TO THE PROPERTY.

OF THE COMPLETE OF THE PARTY.

Claims and premium notification and reporting



Document storage and management



Local knowledge sharing, e.g. regulatory changes, servicing capability



Communication and information exchange





ONE Form – Global Program Innovation of the year¹

Customers get a broad state-of-the-art property coverage, faster service & response times, compliant solutions and straight-forward governance of their programs



Broad state-of-the-art property coverage

All Risks approach (named perils structures if desired)

Flexible to meet customers' coverage and limits needs

Globally consistent whilst respecting local specifics



Highly flexible coverage solution with a modular Master & Local policy concept

Congruence between Master and Local policy facilitating tax & legal compliance around the globe

Increased contract certainty: higher policy accuracy, faster issuance, reduction in unexpected claims from local policies due to unclear content



Highly automated policy issuance of Master and Local policies and timely policy issuance around the globe

Enhanced data flow between systems, reducing error rates, increasing speed of policy issuance and allowing customers access to account specific flood exposure via our portal and its proprietary

CatNet® module





01

Our Claims Commitment 04

Claims in International Programs

02

TPAs and adjusters

05

A great service example

03

Knowledge, expertise and complex claims



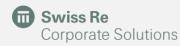


Our Claims Commitment Your partner for an outstanding experience There when you need us most

Our Claims Approach

We believe in building longlasting relationships. We put our customers first and at the center of everything we do. This means partnering with you to truly understand your needs, your business and industry. Responsiveness and clear communication are our top priorities.

We are dedicated to providing an outstanding service to you before, during and after a claim. Service Customers will experience streamlined claims handling Culture A dedicated Claim Handler will manage your claim and guide you trough the end to end claims management journey Accessible Building and Trust We will inform you and your Collaborative broker about any coverage issues as early as possible





What can you expect from our Claims Commitment? Service culture, Accessible and collaborative, Building trust



30 days
Completion
of initial investigations



5 business days payment time after settlement is agreed



24 hours response to initial notification Available 24/7 - 365 days via PULSE portal



Advance payments within 30 days from receipt of our adjustment loss estimate



Where our customers need our help with the claims journey, our experienced team will be there to help, every step of the way





Global Service Providers



Swiss Re has identified and developed a number of global service provider relationships



Selection process conducted via appointed dedicated relationship managers



Global experts who are aligned with our Claims Commitment vision of delivering exceptional claims service



Service level agreements

– create governance &
oversight of the service
provider

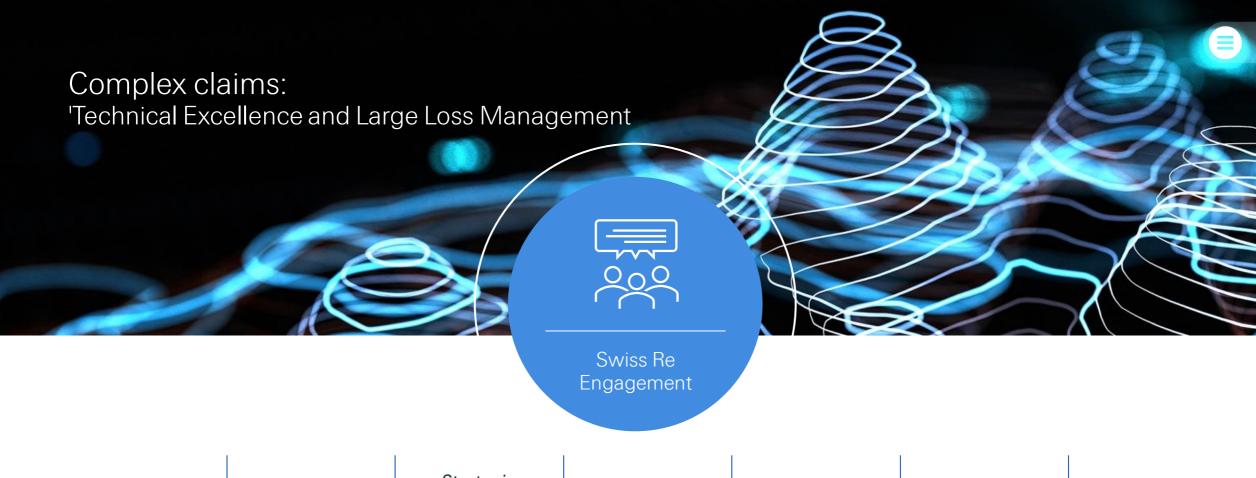
How will we measure performance?

Carefully drafted KPIs aligned with our Claims Commitment – in other words, we apply the same service standards and expectations on service provider as we would to our own claims managers

We conduct annual TPA audits where delegated claims authority is granted and we rate performance and identify areas for continuous improvement

Reserving – a global approach, both within Swiss Re Corporate Solutions and with our outsourced vendors, provides consistency in our claim reserving practices





Proactive claims management

Early intervention

Strategic collaboration with all stakeholders and service providers

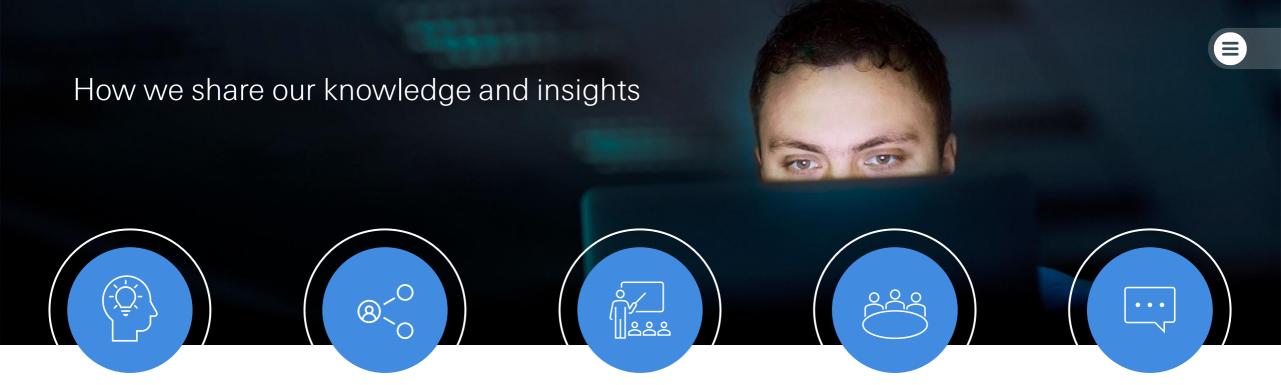
Quick coverage decision and interim payment

Full transparency throughout

Regular catch up calls and support for cash flow

Early settlement prior to repairs being completed





Swiss Re industry insights and data analytics

We support our customers in today's fast changing environment with informed emerging claims trends with a combination of facts & data.

Leveraging our global claims network

We have a global network of leading claims experts with many years of insurance experience.

Lessons learned

We're actively committed to delivering claims service excellence, and documenting actual claims experiences both positive & negative, and sharing these lessons learned with others to make your business more resilient.

Scenario planning

Peace of mind means not only having the right coverage, but also an understanding of what to expect when a claim happens. We can sit together to run through claim scenarios and our processes, so you never have to guess.

Claim debrief

At the end of a claim we want to hear about your experience with our services. What went well, areas where we can improve.





The Claims Commitment

Service Culture

Accessible & Collaborative

Building Trust

Claims Relationship Manager

Your dedicated single point of contact

Claims Implementation Meetings

Build a tailored claims handling plan

Claims Protocol Documents

Document alignment on claims handling

Network Partner Management

We understand the importance of the end-to-end service experience



Service and communication tailored to your needs

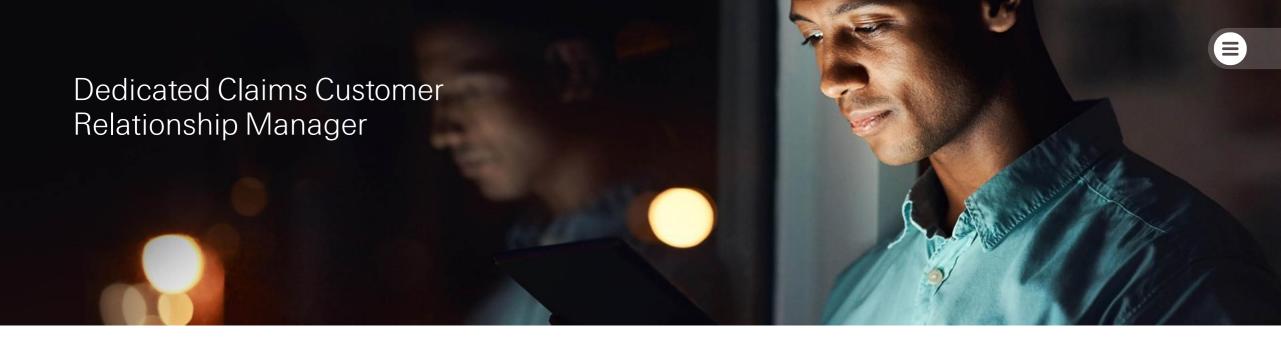
We know that a one size does not fit all



24/7 access via our PULSE portal

Claim hotline, FNOL and status of my claim





01. Customer relations

Dedicated key contact for all claims matters, including liaising with network partners on claims with local policies.

Agreed meeting frequency as per Claim Handling Protocols.

Claim review coordinator: facilitate, manage and provide claims reports on an agreed basis.

Broker relationship partner ensures an open dialogue on all customer claim matters and acts as key contact for broker inquiries.

02. Claim technical

Adjudication of master policy claims including DIC/DIL claims.

Provide input on investigation and evaluation of local policy claims handled by our Network Partners.

Manage external business partners - TPAs, loss adjusters and law firms.



03. Claim processes

Coordinate claims handling for the customer's International Program, ensuring proper method(s) of reporting new losses is applied.

Develop individual customer claim handling instructions.

Coordinate/facilitate claims handling and service level agreements with service provider.

Liaise with co-insurers and reinsurers: where applicable, consolidate and coordinate claim data as part of International Program management.





Due Diligence Call

Pre-appointment Claim Due Diligence call with key claim personnel at the Network Partner to review service expectations

Key Claim Contact

We require all Network Partners on your International Program to designate a key claim contact to escalate any issues or questions

Claim Notification

Individual notifications of all reported claims within one business day of receipt by Network Partners

SLAs and reporting

Service Level Agreements built into reinsurance contract with mandatory reporting:

- Expectation to deny or partially deny any part of a claim
- Payment above Network Partner authority (\$50k or less)
- Claims involving fatality, or predefined serious injury
- Claim estimated at 50% of original coverage limit regardless of coverage or liability assessment
- All financial transaction noticed within one business day of completion by Network Partner

KPIs and audits

Network Partner KPI reports and audit processes being developed







Local Office SR Office or SR Network Partner

Local Policy Claim within reporting thresholds

Combined **Approach** Swiss Re Corporate Solutions / SR **Network Partner**

Local Policy Claim excess of reporting thresholds

Local Policy Claim also/ instead impacting Master Policy (DIC/DIL) **Producing Office** Swiss Re Corporate Solutions

Master Policy Claim

Dependent on the size, nature and location of the claims

Scenario

Claim

SR/Network Partner handles and settles claims

Reinsurance reporting and recovery for **Network Partner** through loss run and bordereaux

SR Local Office/Network Partner handles and settles claims

Individual notification from local office to Master policy Claim Relationship Manager (CRM)

CRM access to claim details

Collaborative effort between Network Partner and CRM to agree on claim resolution

Individual notification to local and producing office

Producing Office CRM coordinates claim with SR Local/Network Partner and with Customer

Access to local claim details for CRM

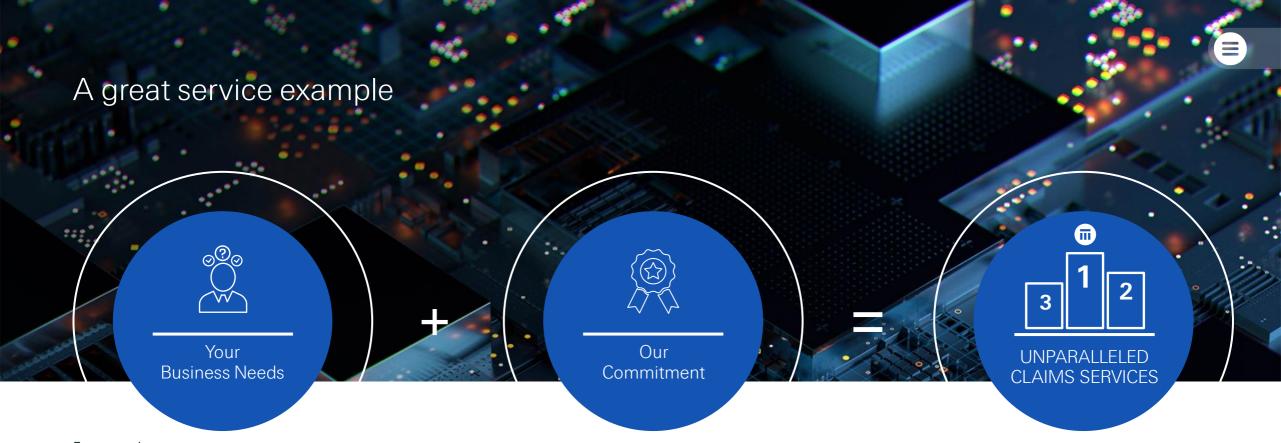
Each claim settled separately in a coordinated approach with full transparency to producing office and local customer

Producing Office Claims Handler handles claim

Claims settled on an individual basis

Coinsurance handled per market practice





Enter text here...

Value-Added Claims Services for Relationship Customers





Dedicated claims contact

A dedicated Claims Customer Relationship Manager ('CRM') and/or Primary Claims Contact will be assigned



Tailor-made Claims Handling processes

Capture all tailor-made claims process and record in 'Claims Handling Protocol'.



Claims Portal (PULSE)

Online claims reporting, claims loss run.



Pre/Post-loss Engagement

Claims Team kick off meeting introduction and Post claims evaluation.



New Business / Renewals

Defined process to ensure smooth transition for new business and improvement activities for renewals.



Claims Data

Swiss Re Industry Insight and data analytics. Claims dashboard, relationship summary, lesson learned.



01

Our risk engineering proposition

03

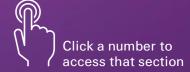
Service examples

02

Risk Engineering Services 04

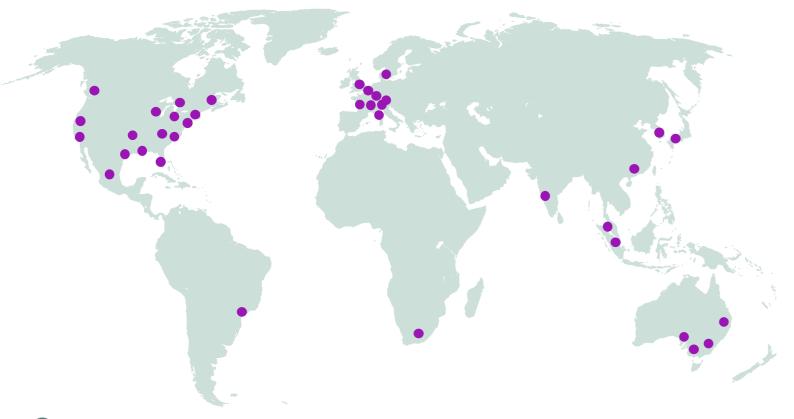
Tools and know-how





We can partner with you in new and innovative ways to identify and mitigate complex risks across the globe





Global approach

Our expertise – your benefits

- Providing engineering services for 40 years
- 140 engineers, globally supporting customers' needs across various lines of business, including Property, Energy, Engineering & Construction, Casualty and Cyber
- Experienced team with a wide range of skills, language capabilities, leading edge tools and fresh ideas
- Trusted external partners for providing field engineering and other services on a global level
- Dedicated customer engagement team
- Standard or tailor-made services
- Access to our customer portal

Risk Engineering Services: Value beyond risk transfer

Our tailored risk insights combine global and industry specific expertise with powerful data & analytics to help our customers manage risks, advance their business and build a more sustainable future.

- Powerful global analytics for forward looking risk management
- Flexible and collaborative approach designed to suit customers' needs, delivering standard and tailored services
- Out-of-the-box brainstorming & ideation, Property and NatCat assessments, Employer/ Product/ Environmental Liabilities, Professional Indemnity and General/ Public/ Cyber Liability evaluations
 - dedicated account engineer to tailor a mutually agreed servicing plan to manage risk engineering activities
 - customer engagement team including RES, UW, Claims on every single account
- Deep industry expertise, providing loss prevention advice using a range of automated tools and procedural standards to promote risk improvement
- Risk Insights to control and shape the risk landscape, combining customer's expertise with our technical knowledge in applying global industry best practices





Risk Engineering Services Property

Traditional Property Loss Prevention and Control

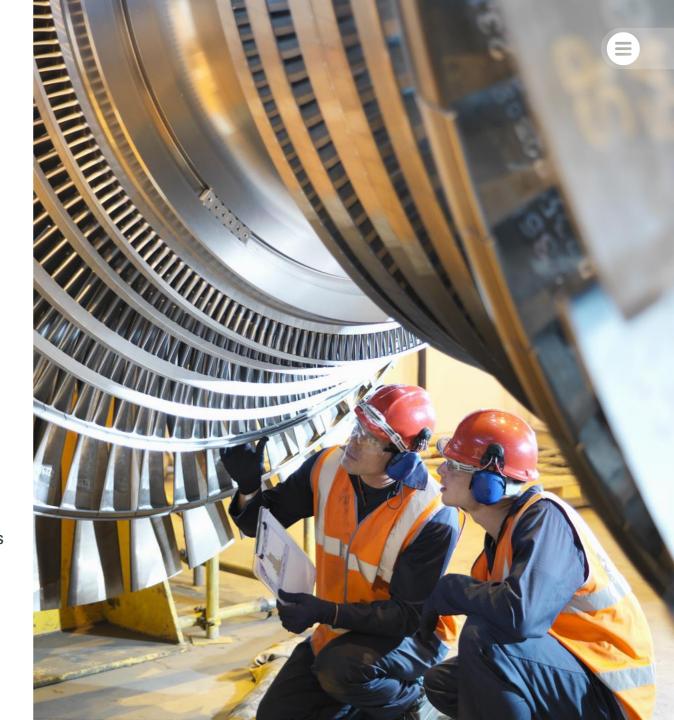
Through site surveys by a certified vendor partners or by one of our risk engineers, we provide tailored risk assessment reports aimed at assisting customers with their risk identification and mitigation needs. This includes:

- assessment of key man-made loss exposures
- natural catastrophe exposure and protection evaluation
- human element and property conservation management programs assessment
- estimation of loss expectancies
- development and follow-up on risk improvement recommendations

Also, our traditional services offering include:

- Tailored stewardship meetings and reports
- Impairment handling monitoring and managing impairments to fire protection systems
- Jurisdictional inspections key object inspections in order to meet statutory requirements (US and Canada)
- Project & plan review





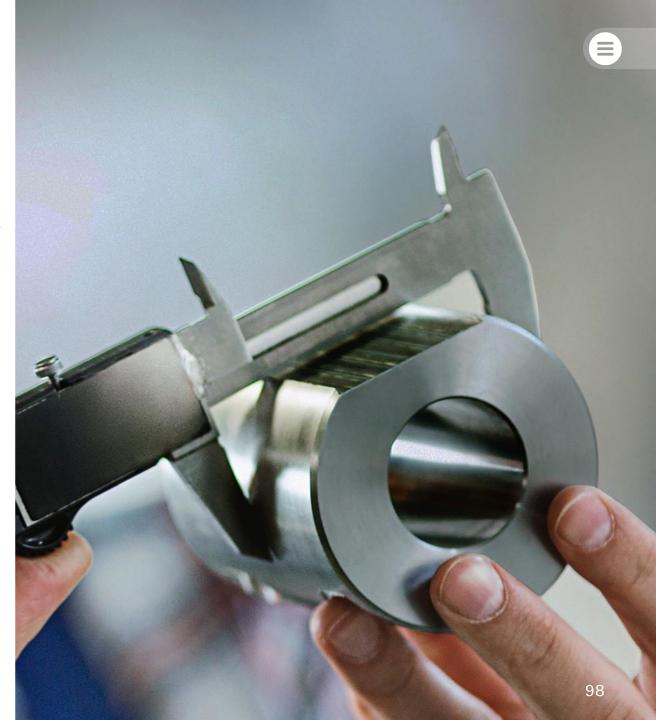
Risk Engineering Services Property

Tailored Services

In co-collaboration with our customers, we can use our industry expertise in combination with modern risk assessment and data & analytics tools to provide customers with a variety of risk insights aimed at assisting them with their risk challenges. This includes:







Risk Engineering Services Property Service Example: FLOAT

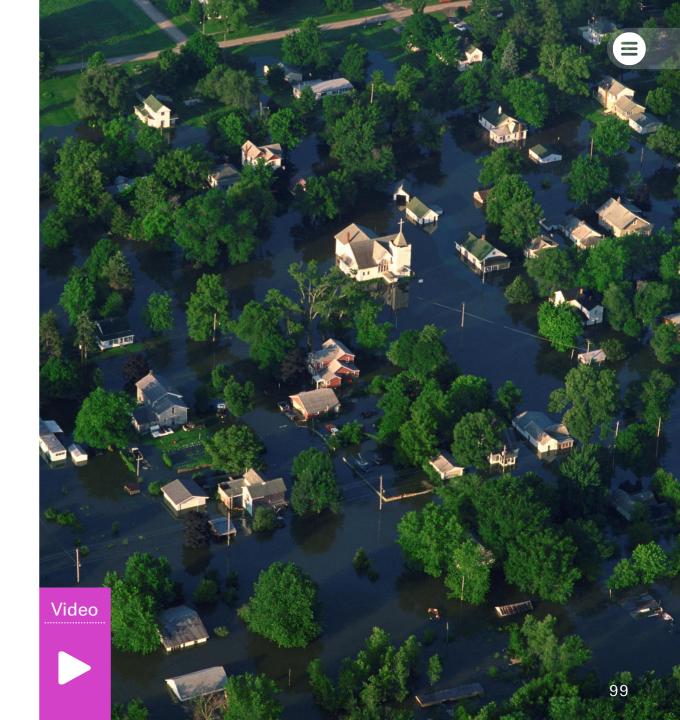
Accurate Flood Risk Assessment with Drone Technology

Current flood modelling is limited to 2D view. With FLOAT we use 3D digital models with accurate elevation data, allowing us to create a realistic flood simulation out of drone data, all within only a few days

Advantages of the technology

- · Better understanding of flood risk exposures
- · Global capabilities
- · Improvement of risk assessment
- Reduction in costs
- Efficient planning and implementation of flood protection
- Risk mitigation strategies with clear priorities
- Innovation in combination with natural catastrophe expertise







Risk Engineering Services Casualty



Systematic risk identification using our expert knowledge around the globe

- Connecting your business with the risks & loss drivers
- Leverage cross-industry knowledge and experience
- Understand new trends and technologies, scope emerging risks and create new risk insights
- · Reducing man-made losses
- Improving the efficacy of follow-up services



Tailored services on key areas

- General and Products Liability (GL/ PL, including Employer's Liability)
- · Products recall
- Cyber
- Construction (GL/PI)
- Environmental Liability (EIL)



Setting the scene

- How do I compare with my peers?
- Do I understand the risk / loss drivers?
- Where can I improve?
- How can I improve?



Automotive supplier industry – diverse risk profiles





Automotive parts: benchmark highly fragmented product segments

Chemical industry – understanding key risks





Risk benchmarking of product categories and premises

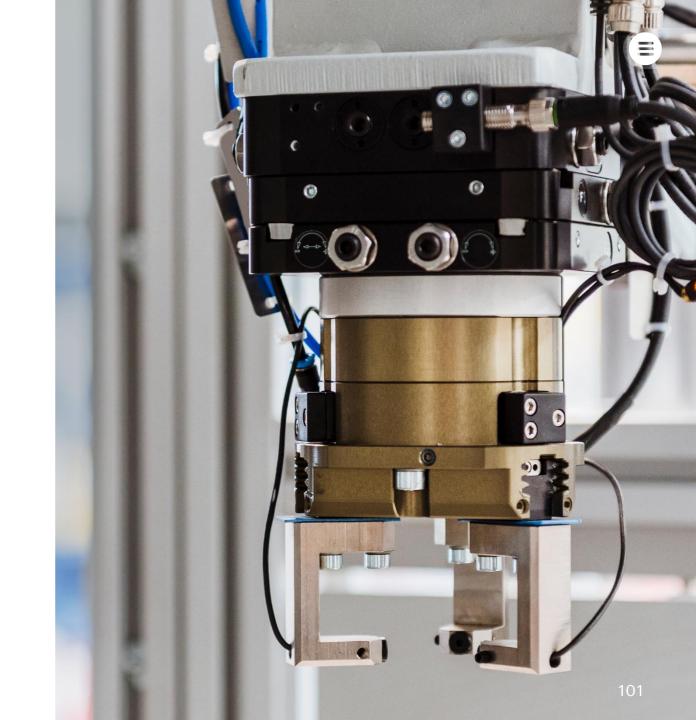




Qualification of risk reduction measures

Risk Engineering Services Our tools

- RES Next Generation provides a single industry specific platform for our engineers to manage workloads, complete loss prevention & control assessments for all occupancies, and monitor customer risk improvement.
- ExTool estimates the maximum possible monetary losses (MPLs) due to property damage arising from vapor cloud explosions in open steel structures such as in the oil and petrochemical industry (update available in Q2 2022).
- RES Casualty offers dedicated risk assessment modules reflecting specific risk drivers per industry segment.
- Pharma business interruption tool evaluates **supply chain risks** for pharmaceutical products.
- Remote risk assessment, collecting and analysing risk data off sites, in particular at times with limited access to sites.





A wide range of risk insights available





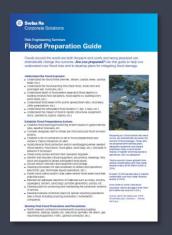




























01

Value Proposition 05

Captive Solutions

02

Changing Environment 06

Non Physical Damage Bl

03

Structured Solutions

07

GrowthsuranceTM

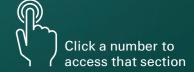
04

Parametrics Solutions

08

Weather Solutions





Value proposition

- We think creatively and have an innovative approach towards risk and the possibilities of insurance.
 We see complex risks as an opportunity and thrive on the challenge of creating a tailored insurance, reinsurance or other non-traditional risk management solution.
- While some of our solutions are unique and tailored to a specific customer situation, others are applicable for broader markets and can be used either on a standalone basis or as part of an established insurance strategy.
 - We are a global team with local hubs that understand and execute reflecting your unique needs.
- Innovation is in our DNA and we have an impeccable track record across all industry segments. An in-depth discussion with the Innovative Risk Solutions team about your particular situation is the first step to new opportunities.

Recent Innovation Risk Solutions Awards

Virtual Captive 2020 Captive Innovation of the Year Av

Captive Innovation of the Year Award European Captive Review Awards



POP STORM 2020

Insurtech Initiative of the Year Award Business Insurance US Insurance Awards



QUAKE 2020

(Re)Insurance Transaction of the Year Insurance Insider Honours



Parametric earthquake cover 2020 New Insurance Product of the Year HK Insurance Asia Awards



Parametric HAIL 2021

Business Insurance Innovation Awards



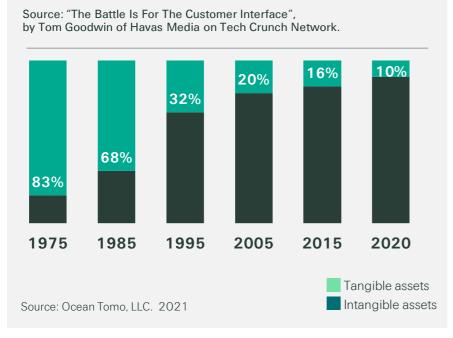




Do you need innovative risk solutions? Because the corporate landscape is changing and there are emerging risks...

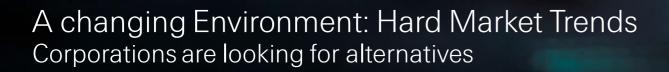
"Uber, the world's largest taxi company, owns no vehicles. Facebook, the world's most popular media owner, creates no content. Alibaba, the most valuable retailer, has no inventory. And Airbnb, the world's largest accommodation provider, owns no real estate. Something interesting is happening."

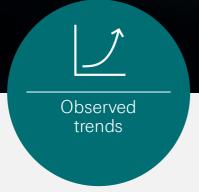




Business interruption	Market developments	Cyber risks	Natural catastrophes	Regulatory uncertainty
incl. supply chain disruption and vulnerability	volatility, new entrants, M&A, market stagnation	loT + lloT, cyber attacks, cyber crime, lT failure, data breaches		BEPS, protectionism, sanctions
Macroeconomic developments	Fire, explosions	Political risks and violence	Loss of reputation and brand value	New technologies







- Economic Uncertainty and Budget Constraints
- Insurance Market
 Tightening and Price
 Increases



- Filling the Protection Gap
- Certainty of Price and Capacity
- Optimizing Self Insured Retentions



Insurance solutions for a hardening market

- Structured solutions
- Parametric or Index-based insurance
- Captives, Virtual Captives and alternatives, Fronting
- Fronting





- Building up risk bearing capacity over time without trapping equity
- Capital optimisation in case of increased risk retention needs
- Smoothing underwriting results

Structured Solutions

- Providing price stability with guaranteed capacity over longer term
- Diversification over time: capacity for rarer loss burden over a longer term
- Profit sharing and loss participation "features" provide flexibility
- Cover for single or multi-class risks

- **Parametric Solutions**
- NatCat exposed assets
- Weather exposed assets
- Objective triggers using big data and/or 3rd party indices
- Simplified claim determination
- Avoid loss adjusters and complex loss investigation
- Ensure immediate cash after a loss

- Virtual Captives and alternatives
- Captive protections
- Capital relief solutions
- Captive alternatives
- Virtual Captive
- Fronting for captives
- Setting up an efficient self insurance concept
- Increase efficiency of running a captive

- Weather Solutions
- Volume related solutions based on cumulative weather indices
- Volume and commodity price related solutions (quanto)
- Loss of revenues and/ or profits caused by extreme weather (temperature, rainfall, wind, solar irradiation...)
- Generation outage protection







Efficiency cover



Customers looking to protect their retention and rethink their overall insurance strategy; all industries



Insured loss from any covered line of business in excess of BU deductible



Indemnity based up to defined limits per line of business



36 months or longer

- Innovative and custom-made solutions to fit the customer's specific needs and requirements
- Single/ Multiline and multiyear custom-made captive covers, such as aggregate stop loss and excess of loss, retention financing or floating retention concepts, and many more
- The Innovative Risk Solutions team is comprised of professionals with technical, finance and structuring expertise to ensure we meet the customer's demands in today's environment, with an eye on tomorrow's risks



Our award-winning Virtual Captive emulates the mechanics of a traditional captive, with its well-established risk financing mechanism



How does it work?





A Virtual Captive could suit those corporates who have decided that a captive would be the right answer to their insurance needs.

- Evaluating alternatives to setting up a captive
- Time needed, cost and complexities are a hurdle
- Exit options are part of the considerations
- Bridging time until captive is established

A Virtual Captive is a multiyear insurance agreement that emulates the mechanics of a traditional captive.

- Multiyear: the risk financing happens over time, as is with a real Captive
- Premium contribution to the Virtual Captive implicitly finances a larger part of the risk over time
- A "low claims bonus" to the client becomes due at the end of the period
- If losses exceed original premium, an "additional premium" can become due

- No set-up cost and no need to navigate the regulatory complexities
- No expenses for captive management services, actuarial, audit and other fees
- No capital injection and no collaterals (standard situation)
- Speedy implementation
- Simple, clean exit options
- Swiss Re Group financial strength

A Virtual Captive structure matches all developments in the captive and wider insurance industry over the past 20 years.

Motivation

- Need for setting up a captive
- Ease of process compared to setting up a regulated legal "Captive" entity

Transparency

Agreements and their interaction are clear and explicitly connected to each other: no "side letters", no implicit agreements

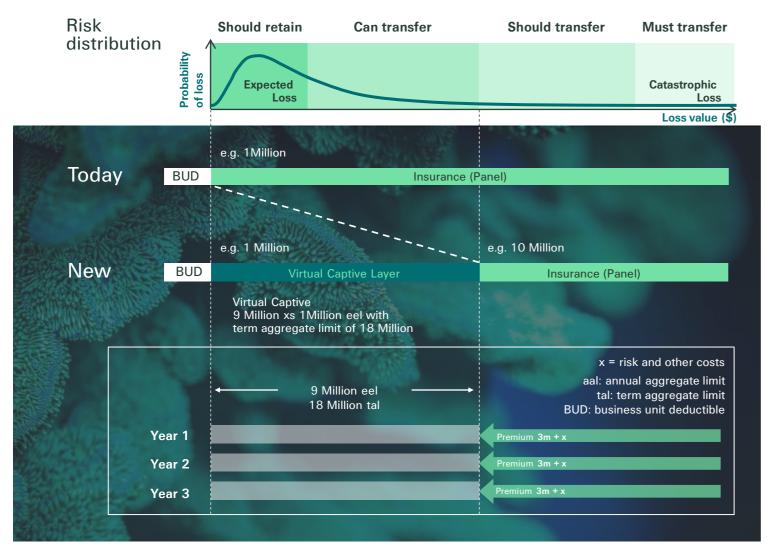
Warranties

Appropriate disclosure, reporting and accounting treatment are strict obligations in the policy



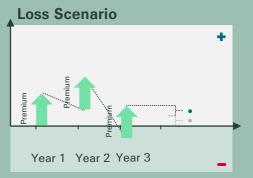


Virtual Captive - Example



Cumulative premium minus losses

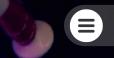




- Deductions (x)
- Low Claims Bonus (LCB)
- Insurer's loss









Innovative Risk Solutions: Flexible.

Advancing Business Interruption Protection Together.



Understanding NDBI

We design insurance solutions to cover "noncore" business interruption (BI) risks resulting from events that may not produce physical damage to insured property



NDBI is not covered under traditional property damage and business interruption Insurance

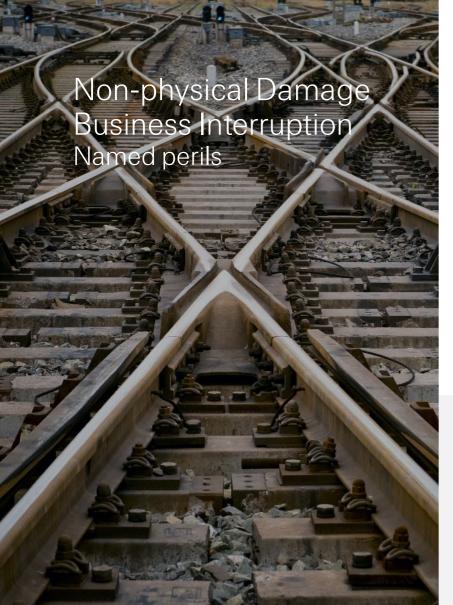
Swiss Re
Corporate Solutions



Examples of NDBI Triggers

- Withdrawal of regulatory approval or license to produce
- Closure of production facility by order of an official regulatory body
- Contingent business interruption due to non-physical damage affecting a key supplier
- Financial collapse of a key supplier
- Failure of Internet access; software errors and mistakes
- Cyber attacks (malware, virus, denial of access, hacking, etc)
- Political risks such as strikes, planned blockade, government actions, civil unrest

- Terrorism affecting trade in a wide area
- Blackout (no electricity)
- Product recall
- Theft, corruption and other criminal acts
- Environmental contamination
- Murder / suicide / bad press
- Transportation interruption causing serious delay of delivery of goods or services
- Natural hazards and other events affecting a wide area, regardless of damage to insured locations





NDBI cover for transportation company



Railway company



Cyber, NatCat and regulatory ordinances (named perils)



Loss of income and extra expenses after nonphysical damage events; EUR 50/100m



36 months

- Covers loss of income without the precondition of a direct damage to physical assets
- Regulatory risk concept is adapted from the casualty line of business
- Broad cover protects the income statement against several "black swan" type of events. Costing is based on comprehensive exposure and scenario analysis as well as actuarial modelling





NDBI cover for hospitality company







Occupancy index drops by more than 10% caused by one of the following events:

- Airport closure - Terrorism



Excess occupancy index drop multiplied by revenue loss per index point



3 years

- Parametric trigger and cover: Revenue loss is measured by using an index
- Covers Non Damage Business Interruption losses from severe events
- 3rd party declares event





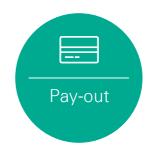
Cover for T&D lines



Electricity distribution company



Windstorm exceeding tailored windstorm strength index point



Fixed amounts dependent on actual index; EUR 200m



5 years

- Pays fixed amount on a parametric basis as opposed to an indemnity based insurance
- Windstorm index is tailored using multiple measure locations
- Large capacity paid out immediately after a loss









Revenue and liquidity









Pays amount depending on parameter / index such as shake intensity

- Broad coverage, no physical damage required
- Large block of supplemental capacity protects revenue from sales in case of changes in buying behaviour of consumers after NatCat shock
- Quick, formulaic pay out and discretionary use of pay-out funds protects customer's liquidity





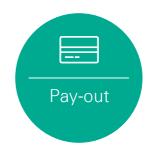
Loyalty scheme for utility company



Utility company



Earthquake and flood parameters



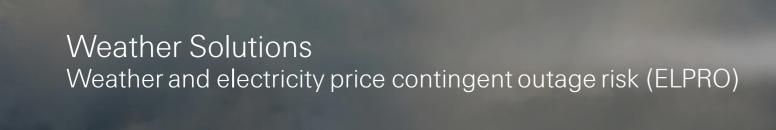
Variable amount based on an event parameter / index value and number of customers affected.

Customers receive remission of future invoices



36 months

- Parametric cover. No proof of direct physical loss required
- Marketing instrument to differentiate policyholder's offering. Use insurance as an added benefit to the product to attract new customers. The policyholder offers their customers a "payment holiday" in case they are affected by an earthquake or flood event
- Directly supports future income growth.
 Expense is an acquisition cost not a cost of risk







Capacity

Up to \$100m

Primary

Excess

Product

 Index-based protection based on temperature, rainfall, wind and solar irradiation.
 Generation outage protection.

Target customers

- Utilities
- Renewable energy producers
- ⊞ Retail
- Tourism and leisure
- 養 Electricity generators









Flight cancellation cover







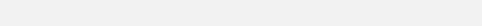


ow fall and flight

cancellations

Variable pay-out
depending on % of
cancelled flights

- Parametric weather risk cover. Payout based on index levels
- Snowfall and flight cancellations. Protects an airline from losses from flight
 cancellations due to severe weather on specific named days. Customer advises the
 named days during a year and the amount of snowfall that would trigger such an
 event
- Costing is based on a public data source (flight cancellations)



Any questions?





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